

SPEAKERS

**"LESSONS LEARNED FROM THE MONGOLIAN EVALUATION
ASSOCIATION'S ANNUAL REPORT 2023"**

APEA WEBINAR

Board Members of Mongolian Evaluation Association:

Dr. GANZORIG Gonchigsumlaa

UUGANTSESTEG Gonchigdorj

March 19, 2024

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Summary

Vision: To promote professionalization and institutionalization of evaluation at national level in Mongolia.

MEA's Board members for 2021-2023



(c)

- **To promote** application and standards of scientific evaluation methods in development policy and programmes of Mongolia
- **To develop** capacity of Mongolian evaluators
- **To increase** awareness and value of evaluation in society,
- **To contribute** to strengthening of national evaluation system.

STRATEGIC PLAN 2022-2026

STRATEGIC GOAL 1

Creation of the Evaluation Community

- At national level
- Fundamental role

STRATEGIC GOAL 2

Enhance Evaluation Relationships, Interactions, and Resources

- Among individual evaluators
- Promote evaluation knowledge sharing.

STRATEGIC GOAL 3

Support Individual Evaluators including Young and Emerging Evaluators' Professional Development

- Improve their expertise and knowledge
- Approaches to methods,& policies.

STRATEGIC GOAL 4

Facilitate Strong Administration of MEA

- Volunteers and sufficient resources
- Recruiting and training volunteers for the Board of Directors.

SG 1: CREATION OF EVALUATION COMMUNITY

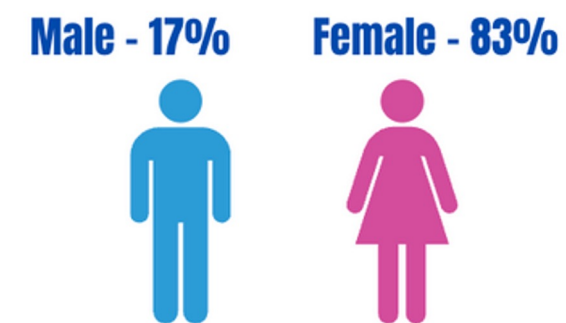
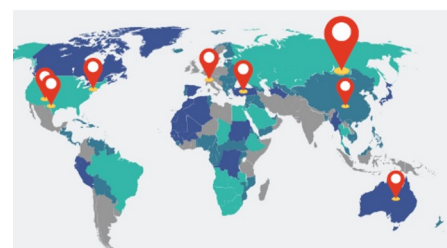
MEMBERSHIP PROFILE: Our members grew by 140% compared to 2022 i.e. grew from 72 members in 2022 to 173 individual members and 5 institutional members in 2023. Below is the snapshot of our membership profile

173 members, 9 Board members

- Professional - 160 (93%)
- Student - 13 (7%)

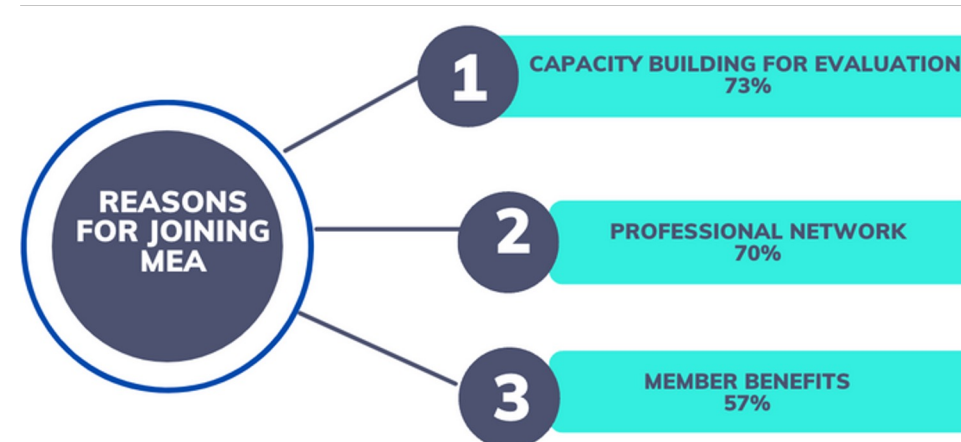
City:

- Ankara, Turkey
- Arlington , Texas, USA
- Beijing, China
- Bloomington, USA
- Buena Vista, Colorado, USA
- Darkhan-Uul, Mongolia
- Dornod, Mongolia
- Gennevilliers, France
- Sydney, Australia
- Ulaanbaatar, Mongolia
- Virginia, USA

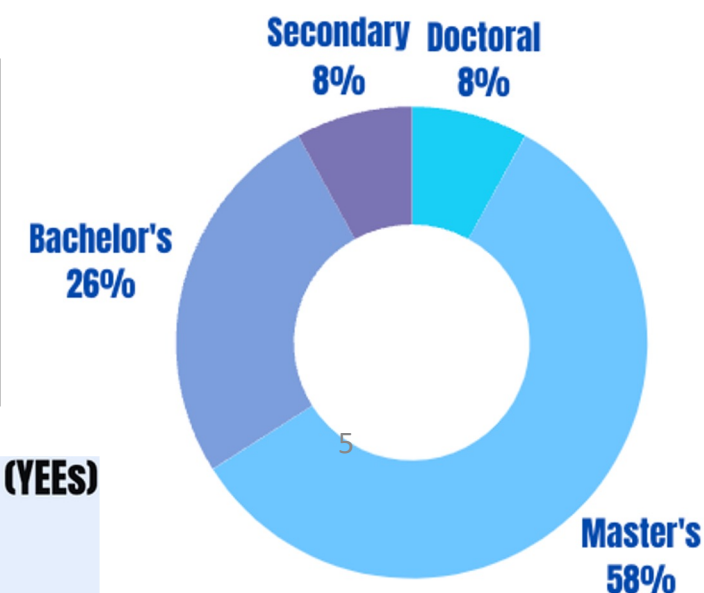


Young and Emerging Evaluators (YEEs)

YEEs - 48%
Young under 35 age - 52%
Emerging (less than 5 years experience) - 81%



Educational Background



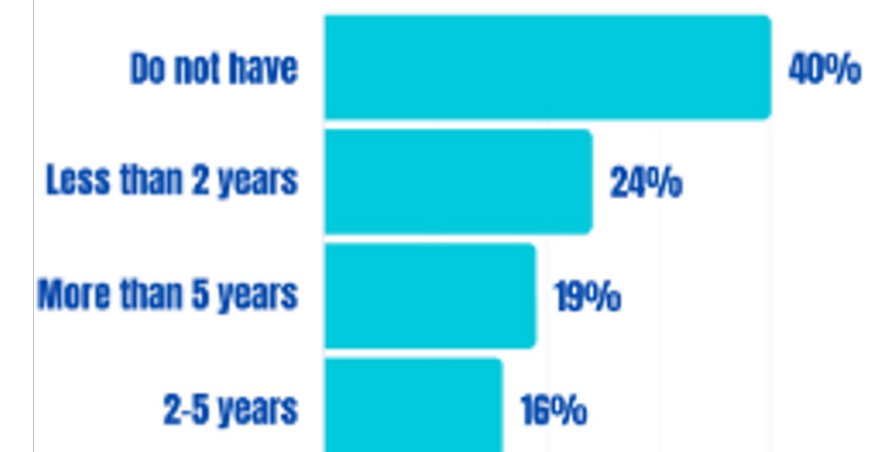
Employment sector



OUR INSTITUTIONAL MEMBERS



Years of experience in evaluation



SG 1: CREATION OF EVALUATION COMMUNITY

TOPICAL INTEREST GROUPS (TIGS): TIG is a **platform** where the members of the MEA can acquire a deeper understanding of different **sub-fields of evaluation**. TIG ([For more click here](#)).

1. Costs, Benefits & Economic and Financial Evaluation
2. Quantitative Evaluation
3. Climate Change and Environmental Evaluation
4. Health Sector Evaluation
5. Promoting National Evaluation Policy & System
6. Social Impact Measurement and Environmental, Social, Governance (ESG)
7. Organizational and System Evaluation





**A WARM WELCOME TO THE MEA'S
PROFESSIONALIZATION OF EVALUATION
TASK FORCE (PETF)**





Tserennadmid.G



Mendbayar.B



Tseveengerel.A



Byambasuren.U



Burmaa.N



Erdenechimeg.U

ESTABLISHMENT OF PROFESSIONALIZATION OF EVALUATION TASK FORCE (PETF):

PETF will establish the

- **foundation documents of evaluation practice** which will serve in the efforts of professionalizing the field of **evaluation and strengthen evaluation practice as a profession**,
- namely Code of Ethics in Evaluation, Evaluation Standards and Principles, Evaluator's Competency Framework and Credentialed Evaluator designation.

SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS and Resources

IN-PERSON NETWORKING EVENTS. MEA organized Summer Happy Hour, New Year Party, TIC gatherings such as 'Evaluation Morning Coffee' in 2023.



SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS AND RESOURCES

LEARNING SESSIONS:

- MEA organized **13 online Learning Sessions** with prominent international evaluators and national experienced and young and emerging evaluators as speakers.
- All the sessions recorded & available on our **Youtube channel**.

LEARNING SESSION #1, 2023

TOPIC: THE EVOLUTION OF EVALUATION OVER THE LAST 50 YEARS: LESSONS LEARNED

SPEAKER: DR. DAVID PATTERSON
Former American Evaluation Association President

CO-MODERATOR: G. GANZUR
Mongolian Evaluation Association President

THURSDAY | FEBRUARY 16, 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #2, 2023

TOPIC: EVALUATION AT THE NEXUS OF CLIMATE CHANGE AND DEVELOPMENT

SPEAKERS: B. BAYANLUN, B. BAYANLUN, B. BAYANLUN

THURSDAY | 02 MARCH 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #3, 2023

TOPIC: EMPOWERMENT EVALUATION

SPEAKER: DR. DAVID PATTERSON
Former American Evaluation Association President

THURSDAY | MARCH 9, 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #4, 2023

TOPIC: OVER THE PAST DECADE THERE HAS BEEN AN INCREASE IN THE NUMBER OF DIFFERENT TYPES OF EVALUATION PROGRAMS AND PROJECTS. THIS SESSION WILL EXAMINE THE DIFFERENCES BETWEEN THESE TYPES OF EVALUATION PROGRAMS AND PROJECTS AND DISCUSS THE CHALLENGES AND OPPORTUNITIES ASSOCIATED WITH THEM.

SPEAKER: DR. DAVID PATTERSON
Former American Evaluation Association President

THURSDAY | 13 APRIL 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #5, 2023

TOPIC: TRANSFORMATIVE EVALUATION: HOW TO DESIGN AND IMPLEMENT A TRANSFORMATIVE EVALUATION PROGRAM

SPEAKER: DR. DAVID PATTERSON
Former American Evaluation Association President

THURSDAY | 20 APRIL 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #6, 2023

TOPIC: QUALITY OF EVALUATION: TOWARDS A QUALITY OF EVALUATION FRAMEWORK

SPEAKERS: DR. DAVID PATTERSON, DR. DAVID PATTERSON

THURSDAY | 04 MAY 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #7, 2023

TOPIC: INFORMATION SESSION ON "YOUTH IN EVALUATION WEEK" IN MONGOLIA, PART 1

SPEAKERS: M. BAYANLUN, M. BAYANLUN

THURSDAY | 16 MARCH 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #8, 2023

TOPIC: "YOUTH IN EVALUATION WEEK"

SPEAKERS: M. BAYANLUN, M. BAYANLUN

THURSDAY | 23 MARCH 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #9, 2023

TOPIC: Monitoring, evaluation and learning (MEL) in organization/project

SPEAKER: DR. DAVID PATTERSON
Former American Evaluation Association President

THURSDAY | APRIL 4, 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #10, 2023

TOPIC: THE SECOND OF 4 PARTS OF "YOUTH IN EVALUATION WEEK" IN MONGOLIA, PART 2

SPEAKERS: M. BAYANLUN, M. BAYANLUN

THURSDAY | 13 APRIL 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #11, 2023

TOPIC: INTRODUCING MONITORING AND EVALUATION AND GUIDELINES FOR DESIGNING MONITORING SYSTEMS

SPEAKERS: DR. DAVID PATTERSON, DR. DAVID PATTERSON

THURSDAY | 9 NOVEMBER 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

LEARNING SESSION #12, 2023

TOPIC: EVALUATIVE THINKING

SPEAKERS: DR. DAVID PATTERSON, DR. DAVID PATTERSON

THURSDAY | 21 DECEMBER 2023 | 10:00 (MONGOLIAN TIME)
WWW.MONGOLIANEVALUATION.MN

SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS AND RESOURCES

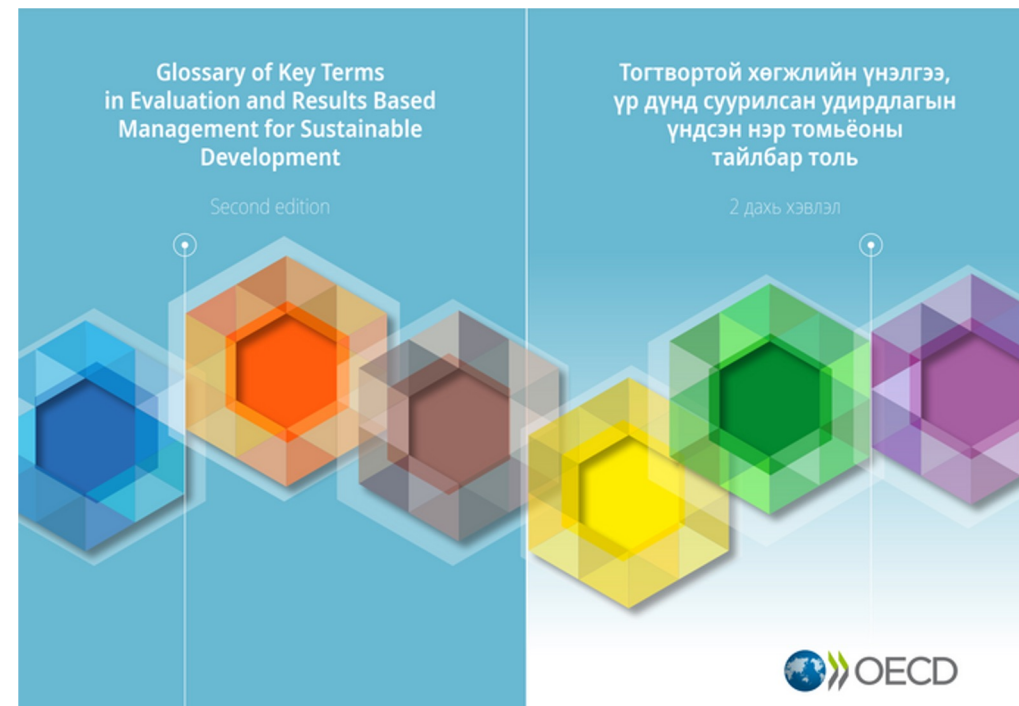
MONTHLY NEWSLETTERS:

- Our Monthly Newsletters **distributed to all** our members as well as MEA's friends and supporters.
- Each edition contains the **key activities** happened in that month,
 - member spotlight, training and consultancy opportunities nationally and internationally,
 - and upcoming events



SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS AND RESOURCES

CONTRIBUTED TO THE TRANSLATION OF THE
OECD/DAC GLOSSARY OF KEY TERMS IN
EVALUATION AND RESULTS-BASED MANAGEMENT



LAUNCHED MONGOLIAN TRANSLATION OF OECD
DAC BETTER CRITERIA FOR BETTER EVALUATION



**OECD DAC
BETTER CRITERIA
FOR BETTER
EVALUATION**

LAUNCH IN MONGOLIA




Our moderator & speakers

 10th MYAGMARTSERMAA DELGERSAIKHAN <small>Lead, Knowledge Task Force, MEA, MSE Consultant, Strengthening Fiscal and Financial Stability Project, World Bank</small>	 ERDENECHIMEG ULZIISUREN <small>Founder and President, MEA, CEO & Founder, Cognos International LLC- Research & Evaluation Company</small>	 DARINCHULUUN BAZARVAANI <small>Board Member, MEA, former Head, Department of Monitoring, Evaluation, Internal Audit Department, Cabinet Secretariat of Mongolia</small>
 MEGAN G. AKENNEDY- CHOUANE <small>Head of Evaluation Unit, Development Co- Operation Directorate, OECD</small>	 DR. GANZORIG GONCHIGSUMLA <small>Associate Professor, Department of Agricultural and Applied Economics, Mongolian University of Life Sciences</small>	 OYUNTSETSEG KHURTS <small>Member, MEA, former Head, Department of Monitoring, Evaluation, Internal Audit Department, Cabinet Secretariat of Mongolia</small>
 LKHAGVADULAM CHIMEDDAMBA <small>Member, MEA, former statistician, National Statistics Office</small>	 OYUNDALAI ODKHUI <small>YEE member, MEA, Youth peacebuilder, United Nations Department of Political Affairs</small>	 DELGERMURUN SUKHBAATAR <small>Member, MEA, Monitoring, Evaluation and Learning Specialist, MERIT Mongolia</small>

Үнэлгээг сайжруулахад
шалгуурыг сайжруулах нь
Үнэлгээний шинэчилсэн шалгуур
Тэдгээрийн тодорхойлолт ба ашиглах зарчим

ЭЗХАХБ/ХТХ-ны Хөгжлийн үнэлгээний сүлжээ





BETTER POLICIES FOR BETTER LIVES

Better Criteria for Better Evaluation
Revised Evaluation Criteria Definitions and Principles for Use - Mongolian language translation

OECD/DAC Network on Development Evaluation © 2023

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SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS AND RESOURCES

SIGNED MoU WITH AMERICAN UNIVERSITY under M.Sc program on MEASUREMENT & EVALUATION



Mr. Doug Grindle
MS. Measurement and Evaluation, AU



PRACTICUM PLACEMENT

Within the scope of the Memorandum of Understanding (MoU) established between the American University (AU) and the Mongolian Evaluation Association (MEA), Mr. Doug Grindle is undertaking his practicum, focusing on complexity-aware monitoring, evaluation, and learning (MEL) framework for the Development Solution NGO of Mongolia



23 October and 17
December, 2023



MIDTERM EVALUATION: YOUNG AND EMERGING EVALUATORS (YEE) INTERNSHIP 2023

FINDINGS

ENGAGEMENT

Overall, the survey results suggest that interns are highly engaged with the program, look forward to activities and are participating in them, and retain and share evaluation-related information.

APPLYING SKILLS IN REAL WORLD

While interns are participating and learning in the program, they may be lacking opportunities to test and apply their skills in real-world evaluations.

WORK-LIFE BALANCE

Even though 45% of participants expressed that the amount of time required for the program was reasonable, some seemed to struggle to maintain work-life balance and are looking forward to a lighter load in the next phase of the program.

EVALUATION CAREER

Less than half of the survey participants plan to pursue a career in evaluation is puzzling and warrants further investigation.

Thanks to our amazing evaluators who have carried out this evaluation as probono: Ms. Jennifer Ottolino, Ms. Nada Mousa, and Ms. Shelli Golsen-Mickens, alumni of American University's MS. Measurement & Evaluation Program as part of the Memorandum of Understanding between American University's MS. Measurement and Evaluation Program and Mongolian Evaluation Association, and to Ms. Munkh-Uchral, external young & emerging evaluator.

STAY TUNED

FOR
FINAL EVALUATION REPORT



Since June, 2023,

ERDENECHIMEG ULZIISUREN,
FOUNDER & PRESIDENT OF MEA

started serving as a

Professionalization of
Evaluation Task Force
Volunteer for

International Organization
for Cooperation in Evaluation



JOINED PROFESSIONALIZATION OF EVALUATION TASK

FORCE OF IOCE. In June 2023, IOCE Board approved Ms.

Erdenechimeg Ulziisuren, Founder & President of MEA's

participation in the Professionalization of Evaluation Task Force.

SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS AND RESOURCES

CONTRIBUTED TO GOVERNMENT'S EFFORT
IN **AMENDING RESOLUTION N.206 ON
NATIONAL M&E SYSTEM.**



PRESENTED AT THE NATIONAL M&E FORUM.

- August, 2023 the **Authority of Government Supervisory** organized
- **'GOVERNMENT PRODUCTIVITY AND MONITORING & EVALUATION DISCUSSION'**
- with 240 delegates from 16 Ministries, 21 provinces,
- to learn and discuss on current situation, future trend in M&E and international practices.
- MEA's president present the current situation and solutions of M&E

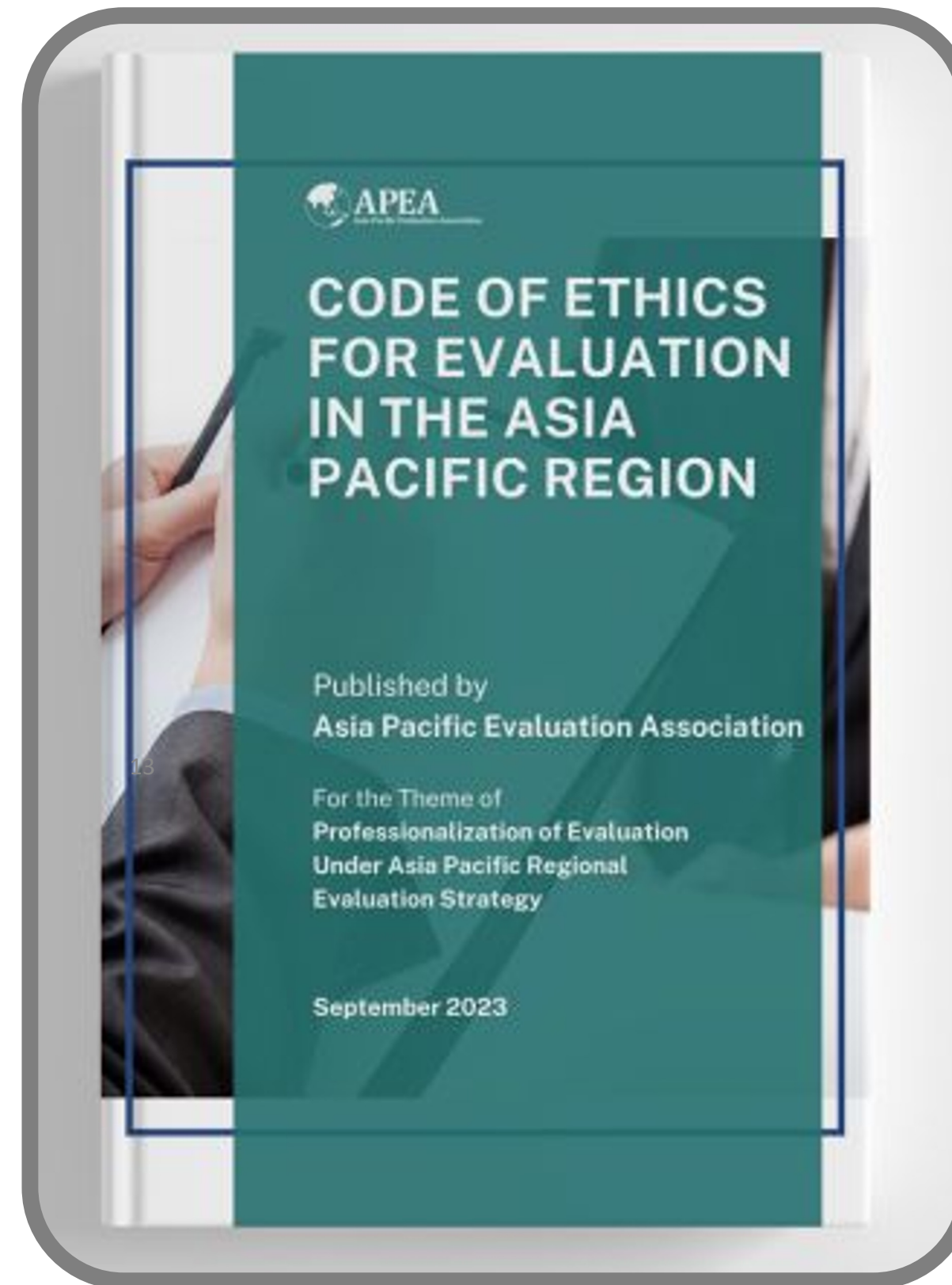
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SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS AND RESOURCES

2 SCHOLARSHIPS TO ATTEND THE IPDET TRAINING in 2023:

- Ms. Bayarmaa Lkhagvadorj, CEO of Mongolian Evaluation Association (MEA) and
- Ms. Uugantsetseg Gonchigdorj, Board member of MEA,



CODE OF ETHICS FOR EVALUATION IN THE ASIA PACIFIC REGION.

- As a part of the Professionalization of Evaluation Theme Group of APEA,
- MEA's president with other members of APEA developed this document

SG 2: ENHANCE EVALUATION RELATIONSHIPS, INTERACTIONS AND RESOURCES

PARTICIPATED IN INTERNATIONAL EVALUATION CONFERENCES.



SG 3: SUPPORT INDIVIDUAL EVALUATORS INCLUDING YOUNG & EMERGING EVALUATORS' PROFESSIONAL DEVELOPMENT

Feb

Launch of **EVALLYOUTH Mongolia** chapter.

Mar

6-month YEE **Internship**.

Apr

Youth in Evaluation Week: capacity building, Manifesto&Standard, Advocacy to students, and case competition

May

gLOCAL2023 GLOBAL EVALUATION INITIATIVE: 2 workshops

June

1st Mongolian Evaluation **Case Competition**

15

Aug

1st Summer **evaluation bootcamp**: half a day for 3-day training

Oct

YEE internship completed

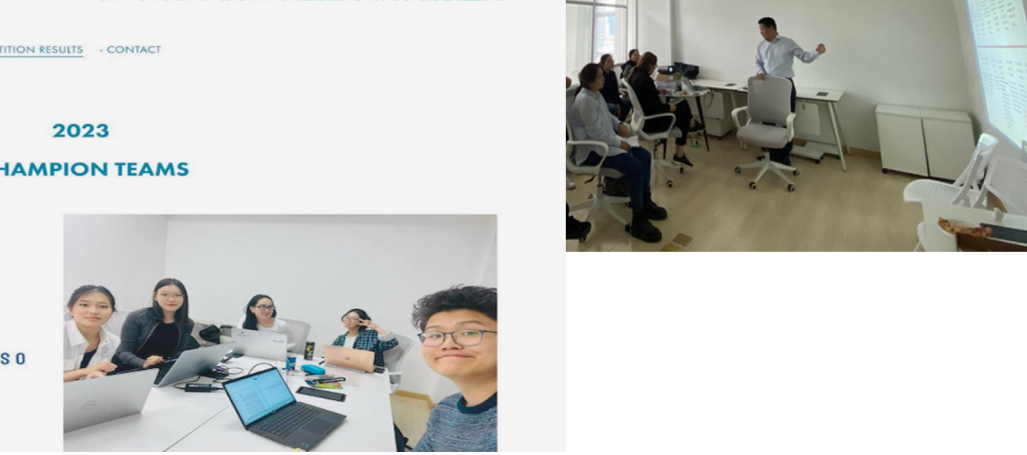
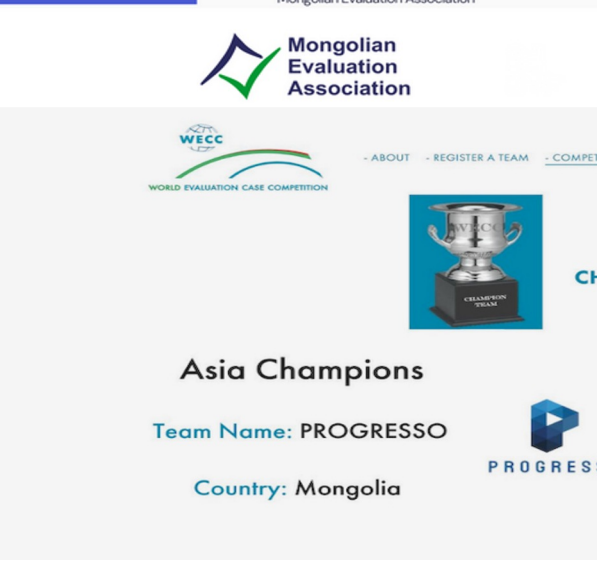
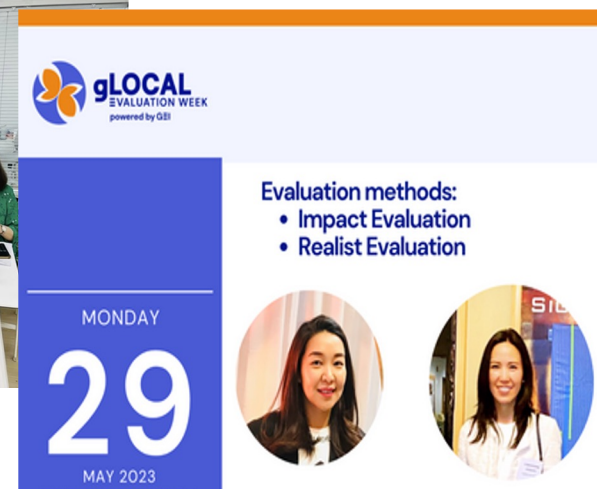
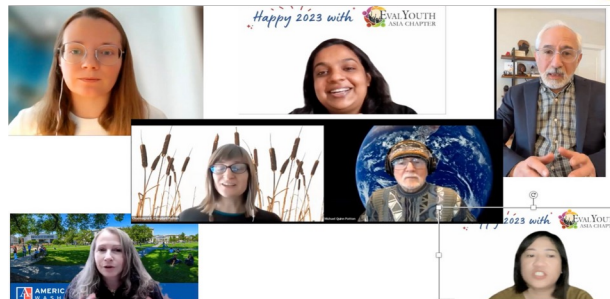
Nov

THE WORLD EVALUATION CASE COMPETITION: became the **Asian Champion 2023**

Dec

6 YEEs participated in the 4th Asia Pacific Winter School

SG 3: SUPPORT INDIVIDUAL EVALUATORS INCLUDING YOUNG & EMERGING EVALUATORS' PROFESSIONAL DEVELOPMENT



SG 4:FACILITATE STRONG ADMINISTRATION OF MEA

Apr

WELCOMED A NEW CEO
MEMBERSHIP FEE STARTED
MEMBERSHIP AND KNOWLEDGE
TASK FORCES ESTABLISHED

Membership
Chair

Oyuna Jukov



May

MEA LEADERS RETREAT
2 YEEs joined the Board

Knowledge
Task Force
Chair

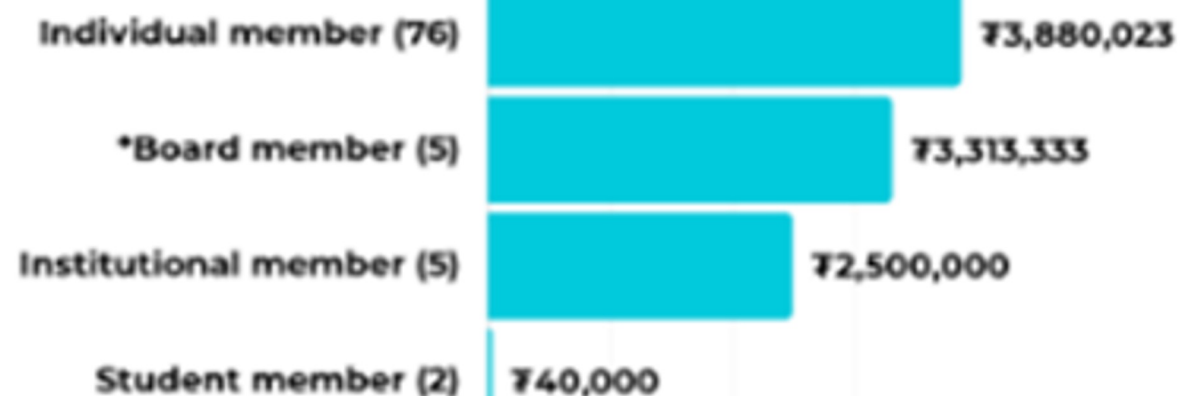
Myagmartsermaa
Delgersaikhan



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Membership fee paid by types of membership



Expenses breakdown



SUMMARY

- Grassroots initiative built the **Community in Evaluation** contributed by: time, experience, efforts, expertise, insights, and interests
- Organizational **formalization is established**: Legally registered, Vision, Mission, Strategy plan, efficient communication through email, website, publicization through social media channels, membership fee, finance management, monthly newsletter and annual report
- Initial steps taken to strengthen **institutionalization**: organized events in partnership with different stakeholders from government, international partner, member institutions, and in collaboration with national and international partners, allies and individuals

LESSONS LEARNED

- Having a clear vision, mission and strategy** from the onset of a VOPE have served like a guiding star and protective mechanism from deviating from our purpose. MEA serves as a professional association creating a platform for the evaluators, not compete with individual evaluators
- Pursuing and nurturing transparent communication of all of our activities** with our members, national and international stakeholders through regular newsletters, email and social media channels have built their trust for our VOPE
- Taking proactive parts in global campaigns like ‘gLOCAL’ and ‘Youth in Evaluation Week’** has proven to be an accelerator of evaluation. The reason is that because of its global nature, youth are drawn to evaluation, organizations take the opportunity to commit to support youth in evaluation along with other hundreds of organizations at the same time.
- Contributing to regional and global task forces such as APEA’s and IOCE’s** create excellent opportunities for our members to learn from other VOPEs and to contribute about Mongolia’s cases in the development of evaluation professionalization and institutionalization
- Because it is a volunteer organization, financial aspect is always a challenge to fund our various events for the members, therefore **applying for grant proposals and reaching out potential partners and sponsors** is always a good practice.
- Board members** carrying the biggest chunk of the loads of all the works MEA have been carrying was given in the initial couple of years, though, **transition to** releasing board members from day-to-day and administrative tasks to **more envisioning their vision and national and international networks** will have to take place for the sustainability purpose.
- There is a need to expand outreach efforts and activities in **local language and expand to rural communities nationwide**.

DOWNLOADING THE REPORT



ANNUAL REPORT-2023



Contact:



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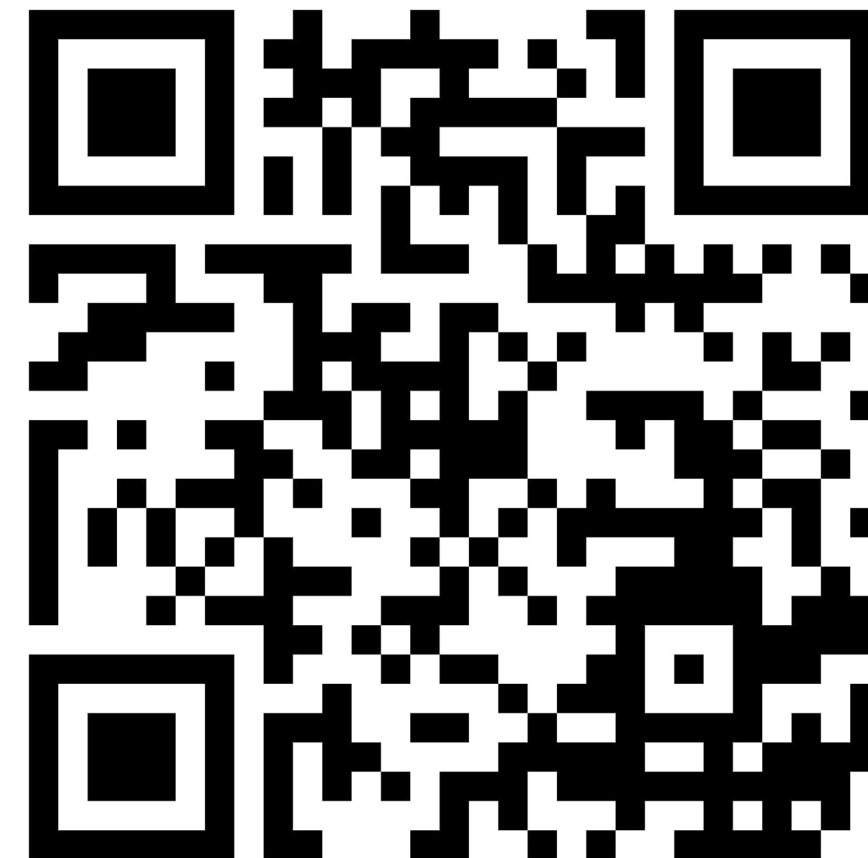
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www.mongolianevaluation.mn

Please download Annual Report - 2023 on our website:

<https://www.mongolianevaluation.mn/2/newsletter>



Please scan the QR code
for the download

**Thank you
for your attention**